Mississippi Department of Mental Health

ID/DD Waiver Rate-Setting Initiative

Summary of Service Questionnaire Responses

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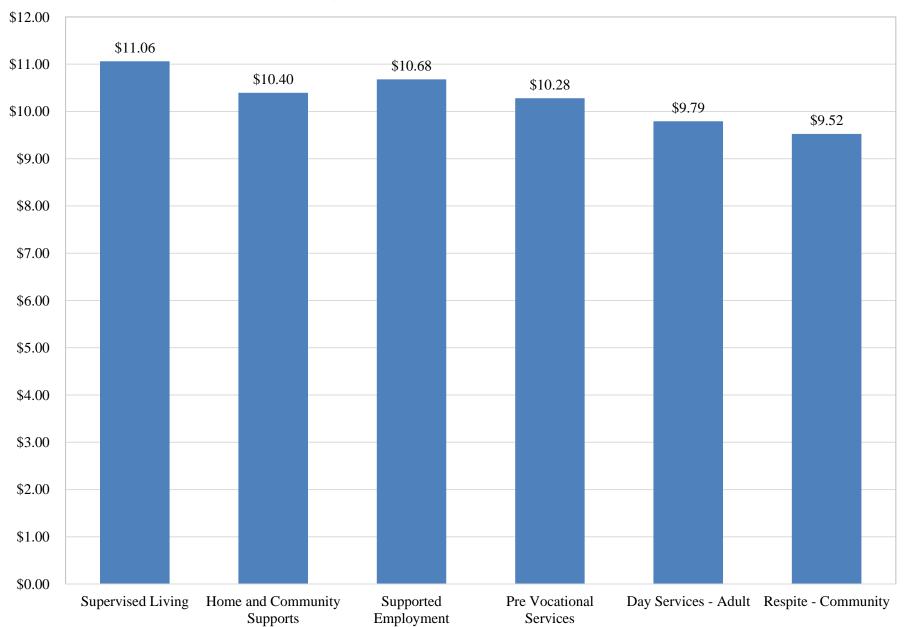
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Summary of Questionnaire Participation

	Nu	mber of Provi	ders	FY	2013 Payments	
	Total	Submit	Percent	Total	Submit	Percent
All Providers						
Total Providers	96			\$49,510,482		
Less Services Not Included in Rate Study	(64)			(\$569,573)		
Subtotal	32	19	59.4%	\$48,940,909	\$42,990,537	87.8%
By Service						
Support Coordination	5	5	100.0%	\$2,729,650	\$2,729,650	100.0%
Supervised Living	11	9	81.8%	\$7,900,498	\$7,126,364	90.2%
Home and Community Supports	14	11	78.6%	\$16,649,141	\$14,080,799	84.6%
Supported Employment	9	8	88.9%	\$2,177,937	\$1,915,319	87.9%
Pre Vocational Services	18	16	88.9%	\$9,583,953	\$8,852,330	92.4%
Day Services - Adult	15	12	80.0%	\$4,870,962	\$4,404,915	90.4%
Respite - Community	3	3	100.0%	\$271,148	\$271,148	100.0%
Crisis Services	3	3	100.0%	\$61,776	\$61,776	100.0%
Respite - In Home Nursing	10	8	80.0%	\$4,509,288	\$3,369,227	74.7%
Behavior Support	5	4	80.0%	\$71,386	\$71,165	99.7%
Therapies	7	3	42.9%	\$115,170	\$107,845	93.6%

Average Reported Wage for Direct Care Workers, by Service*



^{*}Weighted averages without outliers based on fiscal year 2013 claims payments Burns & Associates, Inc.

'Typical' Staffing Weeks and Mileage, by Service¹

	Support Coordination	Supervised Living	Home and Community Supports	Supported Employment	Pre Vocational Services	Day Services - Adult	Respite - Community	Nursing, RN	Nursing, LPN	Behavior Support, Masters	Behavior Support, Bachelors	Therapies
Responding Providers												
	5	11	12	9	16	14	3	4	9	4	1	2
Staffing Pattern (scaled to 40 hour week)												
Direct services	6.7	37.9	34.2	32.3	29.8	30.5	31.8	33.8	34.3	21.0	21.1	32.0
Oversight and coordination of services	8.8	-	-	-	-	-	-	-	-	-	-	-
Participating in ISP meetings	0.7	0.6	0.3	0.5	0.5	0.5	0.6	0.0	0.4	1.3	1.3	2.0
Participating in member assessments	3.1	-	-	-	-	-	-	-	-	-	-	-
Travel between members	4.6	-	1.6	3.3	-	-	-	1.4	2.5	4.0	3.9	2.0
Transporting individuals to/from program					4.4	3.7	1.4	-	-	-	-	-
Program development	1	-	-	1.0	0.9	0.8	1.0	-	-	-	-	-
Program preparation/ set-up/ clean-up	-	-	-	-	1.2	1.1	1.0	-	-	-	-	-
Consulting with DSPs, etc. on behalf of member	-	-	-	-	-	-	-	-	-	3.9	3.9	-
Missed appointments	-	-	0.7	-	-	-	-	1.0	0.8	0.0	0.0	1.0
Recordkeeping	10.7	-	1.3	1.6	1.8	2.0	2.7	0.6	0.5	7.8	7.9	2.0
'Employer time' (e.g. staff meetings)	3.3	0.5	0.8	0.6	0.6	0.6	0.7	1.2	0.7	1.3	1.3	1.0
Training (calculated) ²	0.9	0.9	0.6	0.9	0.8	0.7	0.8	0.5	0.5	0.5	0.5	0.0
Other activities	1.2	0.1	0.4	0.0	0.0	0.0	0.0	1.5	0.3	0.1	0.0	0.0
Total	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0
Mileage per Week for Non-Group Services (scaled	to 40 ho	our weel	k)									
Between member sessions	154		67	65				72	56	441	27	80

Between member sessions	154	-	67	65	-	-	-	72	56	441	27	80
Transporting members	-	-	93	94	-	-	-	-	-	-	-	0
Total	154	-	159	159	-	-	-	72	56	441	27	80

¹All figures are weighted averages (by fiscal year 2013 revenue) without outliers

²Training hours based on reported first and subsequent year requirements assuming 30 percent turnover

Support Coordination

		Unweighted	l Average	Median	Weighted (2013 Re	_
		With	Without		With	Without
		outliers	outliers		outliers	outliers
Responding providers	5					
Number of reported support coordinators	63					
Number of reported contracted support coordinators	5					
Support Coordinators						
Average annual salary for full-time support coordinators		\$31,992	\$31,992	\$32,528	\$31,222	\$31,222
Average effective monthly health insurance cost for support coordinators		\$297	\$297	\$316	\$262	\$262
Average hourly rate for contracted support coordinators		\$17.75	\$17.75	\$17.75	\$17.76	\$17.76
Average caseload of full-time support coordinators		32.4	32.4	33.0	32.6	32.6
Training hours - first year of employment		70	70	75	65	65
Training hours - subsequent years of employment		40	40	42	37	37
Staffing Pattern (scaled for a 40-hour workweek)						
Face-to-face visits with members		7.6	7.6	6.4	6.9	6.9
Oversight and coordination of services		9.1	9.1	11.2	9.0	9.0
Participating in ISP meetings		0.9	0.9	0.0	0.7	0.7
Participating in member assessments		2.8	2.8	2.2	3.2	3.2
Travel between members		4.6	4.6	5.6	4.8	4.8
Recordkeeping		10.7	10.7	11.2	10.9	10.9
'Employer time' (e.g. staff meetings)		3.0	3.0	3.4	3.3	3.3
Other activities		1.4	1.4	0.0	1.2	1.2
Total		40.0	40.0	40.0	40.0	40.0
Mileage Per Week (scaled to 40-hour week)						
Between client visits		152	152	150	154	154
Support Staff						
Number of support staff per support coordinator		0.3	0.3	0.3	0.3	0.3
Average salary of support staff		\$32,260	\$32,260	\$35,295	\$30,703	\$30,703
Capital and Equipment						
% of respondents providing office space for support coordinators	100%					
Average square footage of office space per support coordinator		79.2	79.2	100.0	71.9	71.9
% of respondents providing computers for support coordinators	100%					
Number of support coordinators per computer		1.0	1.0	1.0	1.0	1.0
% of respondents providing cell phones for support coordinators	0%					

		Unweighted	l Average	Median	Weighted (2013 Re	
		With	Without		With	Without
		outliers	outliers		outliers	outliers
Responding providers	11					
Number of reported staff	336					
Direct Care Staff						
Average hourly wage		\$10.75	\$10.33	\$9.98	\$11.60	\$11.06
Average effective monthly health insurance cost for staff		\$198	\$198	\$225	\$211	\$211
Training hours - first year of employment		49	49	48	63	63
Training hours - subsequent years of employment		28	28	25	38	38
Asleep shifts staffed with employees before/ after an awake shift	90%					
Asleep hours treated as 'regular' work hours (e.g., subject to overtime)	10%					
Program Design						
Nursing hours per member per year		34	34	35	49	49
% of hours to providing direct (hands-on) skilled nursing services		44%	47%	45%	43%	43%
% of hours to perform oversight functions (reviewing records, etc.)		36%	39%	41%	38%	38%
% of hours to deliver training to DSPs		9%	6%	6%	8%	8%
% of hours for other Supervised Living-related functions		11%	8%	8%	11%	11%
Staffing Pattern (scaled for a 40-hour workweek)						
Providing direct care		38.3	38.8	39.0	38.7	38.7
Participating in ISP meetings		0.6	0.6	0.5	0.7	0.7
'Employer time' (e.g. staff meetings)		0.9	0.6	0.5	0.5	0.5
Other activities		0.3	0.1	0.0	0.1	0.1
Total		40.0	40.0	40.0	40.0	40.0
Supervision						
Number of homes supervised per supervisor		3.0	3.0	1.0	3.9	3.9
Average hourly wage for supervisors		\$15.36	\$15.36	\$14.98	\$16.16	\$16.16
Vehicles						
Vehicles per home (5 or fewer residents)	1.0					
Vehicles per home (6 or more residents)	1.7					
Typical vehicle size (mode)	6					
Average purchase price		\$19,636	\$18,768	\$18,785		
Mileage per vehicle		22,153	17,805	16,999		
Member Information						
Annual absences		16.4	11.7	7.0		
Hours per week participating in day activities		34.2	25.9	30.0		
Annual hours of skilled nursing		38.4	36.2	48.0		

Residential Site Staff Hours

Home Size	Count	Members	Awa	ke Staff H	ours		Asleep Staf	f Hours	Tot	tal Staff Ho	ours
			Ave	rage	Median		Average	Median	Ave	erage	Median
			With	Without		Wit	n Witho	ut	With	Without	
			Outliers	Outliers		Outli	ers Outlie	ers	Outliers	Outliers	
1-Person	4	4	92.0	92.0	78.0	49	3 49.	3 50.0	141.3	141.3	128.0
2-Person	12	24	88.5	88.5	78.0	47	5 49.	6 50.0	136.0	129.6	128.0
3-Person	11	33	104.3	89.2	78.0	50	4 49.	6 50.0	154.7	139.9	128.0
4-Person	13	52	115.3	104.9	112.0	49	3 49.	3 50.0	157.0	146.8	138.0
5-Person	18	95	109.4	113.3	112.0	64	7 64.	7 56.0	174.2	179.4	168.0
6-Person	7	42	92.0	92.0	78.0	58	7 48.	0 50.0	142.3	120.0	128.0
7-Person	1	7	240.0	240.0	240.0	48	0 48.	0 48.0	288.0	288.0	288.0
8-Person	0	0									
9-Person	1	9	257.0	257.0	257.0	240	0 240.	0 240.0	497.0	497.0	497.0
10-Person	1	10	377.0	377.0	377.0	136	0 136.	0 136.0	513.0	513.0	513.0
11-Person	2	22	390.0	390.0	390.0	234	0 234.	0 234.0	624.0	624.0	624.0
12-Person	4	48	151.8	151.8	114.0	69	3 69.	3 56.0	221.0	221.0	168.5
13-Person	1	13	560.0	560.0	560.0	252	0 252.	0 252.0	812.0	812.0	812.0
14-Person	0	0									
15-Person	0	0									
16-Person	1	16	660.0	660.0	660.0	296	0 296.	0 296.0	956.0	956.0	956.0

Home and Community Supports

		Unweighted	d Average	Median	Weighted (2013 Re	_
		With	Without		With	Without
		outliers	outliers		outliers	outliers
Responding providers	12					
Number of reported staff	987					
Direct Care Staff						
Average hourly wage		\$10.65	\$10.65	\$10.53	\$10.40	\$10.40
Average effective monthly health insurance cost for staff		\$83	\$58	\$38	\$53	\$33
Training hours - first year of employment		57	47	48	42	41
Training hours - subsequent years of employment		38	26	24	25	24
Program Design						
Percent of HCS visits lasting less than three hours		35%	35%	30%	17%	17%
Percent of HCS visits lasting between three and six hours		51%	51%	62%	62%	62%
Percent of HCS visits lasting more than six hours		15%	11%	8%	21%	11%
Staffing Pattern (scaled for a 40-hour workweek)						
Providing direct care		33.9	35.6	35.5	32.9	34.7
Participating in ISP meetings		0.4	0.3	0.5	0.4	0.3
Travel between members		1.7	1.2	1.4	2.8	1.6
Recordkeeping		1.8	1.6	1.4	1.5	1.4
Time lost due to missed appointments		0.5	0.4	0.5	0.8	0.8
'Employer time' (e.g. staff meetings)		0.7	0.6	0.8	0.8	0.8
Other activities		0.8	0.2	0.0	0.8	0.4
Total		40.0	40.0	40.0	40.0	40.0
Mileage Per Week (scaled to 40-hour week)						
Between member visits		62	42	51	80	67
Transporting members		209	95	100	96	93
Total		272	137	151	176	159
Supervision						
Number of direct care workers per supervisor		27.3	27.3	17.5	30.5	30.5
Average hourly wage for supervisors		\$17.33	\$17.33	\$17.17	\$17.70	\$17.70

Respite-Community

		Unweighted	l Average	Median	Weighted (2013 Re	_
		With outliers	Without outliers		With outliers	Without outliers
Responding providers	3					
Number of reported staff	12					
Direct Care Staff						
Average hourly wage		\$9.49	\$9.49	\$9.56	\$9.52	\$9.52
Average effective monthly health insurance cost for staff		\$175	\$175	\$143	\$191	\$191
Training hours - first year of employment		54	54	56	58	58
Training hours - subsequent years of employment		36	36	36	37	37
Program Design and Attendance						
Days per year the program is open and providing services		270	270	255	258	258
Number of days per year that a typical individual attends the program		141	141	155	179	179
Hours per day the program is open to provide services		7.5	7.5	8.0	7.3	7.3
Hours per day that a typical individuals receives services at the program		4.3	4.3	4.0	4.5	4.5
Staffing Pattern (scaled for a 40-hour workweek)						
Providing direct care		31.8	31.8	32.5	32.4	32.4
Participating in ISP meetings		0.5	0.5	0.5	0.6	0.6
Transporting individuals from/ to their residence to/ from their activity		2.3	2.3	2.1	1.4	1.4
Program development		1.0	1.0	1.1	1.0	1.0
Program preparation/ set-up/ clean-up		1.0	1.0	1.1	1.0	1.0
Recordkeeping		2.7	2.7	2.1	2.8	2.8
'Employer time' (e.g. staff meetings)		0.7	0.7	0.5	0.7	0.7
Other activities		0.0	0.0	0.0	0.0	0.0
Total		40.0	40.0	40.0	40.0	40.0
Mileage Per Week (scaled to 40-hour week)						
Between member visits		0	0	0	0	0
Transporting members		40	40	20	21	21
Total		40	40	20	21	21
Supervision						
Number of direct care workers per supervisor		3.0	3.0	3.0	3.1	3.1
Average hourly wage for supervisors		\$12.89	\$12.89	\$12.89	\$12.81	\$12.81

Supported Employment

		Unweighted	l Average	Median	Weighted (2013 Re	
		With	Without		With	Without
		outliers	outliers		outliers	outliers
Responding providers	9					
Number of reported staff	87					
Direct Care Staff						
Average hourly wage		\$12.81	\$11.36	\$11.61	\$10.77	\$10.68
Average effective monthly health insurance cost for staff		\$212	\$212	\$176	\$83	\$83
Training hours - first year of employment		53	53	40	60	60
Training hours - subsequent years of employment		32	32	35	40	40
Program Design						
Percent of SuppEmploy visits lasting less than three hours		67%	67%	67%	49%	49%
Percent of SuppEmploy visits lasting between three and six hours		29%	29%	33%	43%	43%
Percent of SuppEmploy visits lasting more than six hours		4%	4%	0%	8%	8%
Staffing Pattern (scaled for a 40-hour workweek)						
Providing direct care		30.1	31.7	31.7	32.8	33.0
Participating in ISP meetings		0.6	0.5	0.5	0.6	0.5
Travel between members		3.1	3.3	3.1	3.3	3.3
Program development		1.9	2.0	2.0	1.0	1.0
Recordkeeping		1.9	2.0	2.1	1.6	1.6
'Employer time' (e.g. staff meetings)		1.7	0.6	0.5	0.6	0.6
Other activities		0.8	0.0	0.0	0.2	0.0
Total		40.0	40.0	40.0	40.0	40.0
Mileage Per Week (scaled to 40-hour week)						
Between member visits		60	60	80	65	65
Transporting members		104	104	114	94	94
Total		165	165	194	159	159
Supervision						
Number of direct care workers per supervisor		6.7	3.4	3.0	16.7	8.6
Average hourly wage for supervisors		\$15.33	\$15.33	\$13.95	\$14.11	\$14.11

Prevocational

		Unweighted	l Average	Median	Weighted (2013 Re	_
		With	Without		With	Without
		outliers	outliers		outliers	outliers
Responding providers	16					
Number of reported staff	338					
Direct Care Staff						
Average hourly wage		\$11.10	\$10.72	\$10.95	\$10.39	\$10.28
Average effective monthly health insurance cost for staff		\$266	\$266	\$289	\$244	\$244
Training hours - first year of employment		54	49	40	61	56
Training hours - subsequent years of employment		30	28	27	35	32
Service Design						
% of respondents with community-only programs	0%					
% of time members are in the community		26%	21%	20%	30%	23%
Operations and Attendance						
Days per year the program is open and providing services		254	250	250	256	249
Days per year that a typical individual attends the program		224	230	233	230	233
Hours per day the program is open to provide services		7.69	7.50	8.00	7.70	7.68
Hours per day that a typical individual receives services at the program		6.05	6.05	6.00	6.12	6.12
Staffing Pattern (scaled for a 40-hour workweek)						
Providing direct care		30.3	30.8	31.7	29.5	30.4
Participating in ISP meetings		0.6	0.6	0.5	0.5	0.5
Transporting individuals from/ to their residence to/ from their activity		4.3	3.8	3.1	5.4	4.5
Program development		0.9	1.0	1.0	0.9	0.9
Program preparation/ set-up/ clean-up		1.5	1.3	1.0	1.5	1.2
Recordkeeping		1.8	1.9	2.1	1.8	1.8
'Employer time' (e.g. staff meetings)		0.8	0.6	0.5	0.7	0.6
Other activities		0.1	0.0	0.0	0.1	0.0
Total		40.3	40.0	40.0	40.4	40.0
Supervision						
Number of direct care workers per supervisor		5.1	4.7	5.0	5.3	4.9
Average hourly wage for supervisors		\$16.36	\$15.75	\$15.95	\$15.85	\$15.68

Day Services

		Unweighted	l Average	Median	Weighted (2013 Re	_
		With	Without		With	Without
		outliers	outliers		outliers	outliers
Responding providers	14					
Number of reported staff	198					
Direct Care Staff						
Average hourly wage		\$11.12	\$10.83	\$10.82	\$10.22	\$9.79
Average effective monthly health insurance cost for staff		\$243	\$243	\$221	\$150	\$150
Training hours - first year of employment		56	51	40	59	50
Training hours - subsequent years of employment		30	30	33	32	32
Service Design						
% of respondents with community-only programs	0%					
% of time members are in the community		26%	23%	20%	26%	21%
Operations and Attendance						
Days per year the program is open and providing services		254	249	250	253	249
Days per year that a typical individual attends the program		235	238	235	238	239
Hours per day the program is open to provide services		7.86	7.65	8.00	7.83	7.77
Hours per day that a typical individual receives services at the program		5.79	5.96	6.00	5.77	5.98
Staffing Pattern (scaled for a 40-hour workweek)						
Providing direct care		30.6	31.5	31.8	28.3	31.0
Participating in ISP meetings		0.6	0.6	0.5	0.5	0.5
Transporting individuals from/ to their residence to/ from their activity		4.4	3.3	3.3	6.7	3.8
Program development		0.9	1.0	1.0	0.8	0.9
Program preparation/ set-up/ clean-up		1.2	1.2	1.0	1.1	1.1
Recordkeeping		1.8	1.8	2.0	2.0	2.1
'Employer time' (e.g. staff meetings)		0.6	0.6	0.5	0.6	0.6
Other activities		0.0	0.0	0.0	0.0	0.0
Total		40.0	40.0	40.0	40.0	40.0
Supervision						
Number of direct care workers per supervisor		4.8	4.3	4.0	5.6	5.1
Average hourly wage for supervisors		\$16.07	\$16.07	\$15.74	\$15.96	\$15.96

Day Activity Facility Details

		Unweighted Average		Median	Weighted (Average At	_
			Without			Without
		With outliers	outliers		With outliers	outliers
Operating Costs						
Square feet of program space per member		536	423	279	295	289
Operating cost per square foot		\$19.76	\$16.84	\$13.45	\$26.69	\$22.17
Cost of program supplies per member per week		\$8.16	\$6.16	\$5.75	\$6.15	\$5.45
Cost of meals per member per week		\$5.77	\$5.03	\$4.95	\$5.69	\$5.13
Vehicles						
Annual mileage per vehicle		18,753	17,279	15,628	21,155	19,167
% of total miles for transporting to/from residences	73%					
% of total miles for outings	27%					

Attendance and Staffing Ratios								
	Attendance	ce Staffing Ratios						
	Rate		More than 1,	More than 3,	More than 5,			
		One-to-One	Up to 3	Up to 5	Up to 7	More than 7		
Day Services	88.5%	9	171	273	124	63		
Prevocational	89.1%	6	165	177	63	0		

Nursing

	Registered Nurse				Licensed Practical Nurse					
	Unweighted Average		Median	Weighted (2013 Re	- 1///	Unweighte	d Average	Median	Weighted Average (2013 Revenue)	
	With	Without		With	Without	With	Without		With	Without
	outliers	outliers		outliers	outliers	outliers	outliers		outliers	outliers
Responding providers	4					9				
Number of reported staff	152					246				
Direct Care Staff										
Average hourly wage	\$21.75	\$21.75	\$20.00	\$18.80	\$18.80	\$18.58	\$18.58	\$18.57	\$18.61	\$18.61
Avg. effective monthly health insurance cost for staff	\$0	\$0	\$0	\$0	\$0	\$79	\$40	\$0	\$43	\$38
Training hours - first year of employment	40	40	41	37	37	39	39	40	33	33
Training hours - subsequent years of employment	18	18	18	19	19	21	21	18	20	20
Hours per week providing supervision to LPNs	2.0	2.0	1.0	1.0	1.0					
Program Design										
Percent of visits lasting less than one hours	50%	50%	81%	65%	65%	0%	0%	0%	1%	0%
Percent of visits lasting between one and two hours	1%	1%	0%	1%	1%	10%	10%	7%	6%	6%
Percent of visits lasting between two and four hours	28%	28%	0%	30%	30%	47%	47%	49%	57%	57%
Percent of visits lasting more than four hours	37%	37%	19%	4%	4%	43%	43%	44%	36%	36%
Staffing Pattern (scaled for a 40-hour workweek)										
Providing direct care	23.5	23.5	34.1	34.2	34.2	31.7	35.5	35.8	32.5	34.7
Participating in ISP meetings	0.0	0.0	0.0	0.0	0.0	0.3	0.3	0.3	0.4	0.4
Travel between members	0.5	0.5	0.0	1.4	1.4	4.7	2.0	1.9	3.4	2.6
Recordkeeping	6.2	6.2	2.4	0.6	0.6	1.6	0.9	1.0	1.8	0.5
Time lost due to missed appointments	0.3	0.3	0.0	1.0	1.0	0.9	0.6	0.8	0.8	0.8
'Employer time' (e.g. staff meetings)	3.8	3.8	2.4	1.3	1.3	0.6	0.6	0.3	0.7	0.7
Other activities	5.7	5.7	1.0	1.5	1.5	0.2	0.1	0.0	0.4	0.3
Total	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0
Mileage Per Week (scaled to 40-hour week)					<u> </u>					
Between member visits	25	25	0	72	72	56	56	41	56	56

Behavior Support

	Masters Level				Bachelors Level					
	Unweighted Average		Median	Weighted Average (2013 Revenue)		Unweighted Average		e Median	Weighted Average (2013 Revenue)	
	With	Without		With	Without	With	Without		With	Without
	outliers	outliers		outliers	outliers	outliers	outliers		outliers	outliers
Responding providers	4					1				
Number of reported staff	10					1				
Direct Care Staff										
Average hourly wage	\$27.39	\$27.39	\$25.29	\$38.15	\$38.15	\$12.50	\$12.50	\$12.50	\$12.50	\$12.50
Avg. effective monthly health insurance cost for staff	\$295	\$295	\$304	\$219	\$219	\$43	\$43	\$43	\$43	\$43
Training hours - first year of employment	61	61	67	42	42	41	41	41	41	41
Training hours - subsequent years of employment	42	42	44	22	22	21	21	21	21	21
Supervision hours per week for bachelors'-level										
Program Design										
Percent of visits lasting less than one hours	24%	24%	20%	29%	29%	30%	30%	30%	30%	30%
Percent of visits lasting between one and two hours	53%	53%	66%	60%	60%	60%	60%	60%	60%	60%
Percent of visits lasting between two and four hours	21%	21%	14%	10%	10%	10%	10%	10%	10%	10%
Percent of visits lasting more than four hours	3%	3%	0%	0%	0%	0%	0%	0%	0%	0%
Hours to complete a Behavior Support evaluation	11.9	11.9	10.0	10.0	10.0	0.0	0.0	-	0.0	0.0
Staffing Pattern (scaled for a 40-hour workweek)										
Providing direct care	13.8	13.8	19.9	21.3	21.3	21.3	21.3	21.3	21.3	21.3
Participating in ISP meetings	2.8	2.8	0.9	1.3	1.3	1.3	1.3	1.3	1.3	1.3
Travel between members	4.0	4.0	4.5	4.1	4.1	4.0	4.0	4.0	4.0	4.0
Recordkeeping	5.8	5.8	6.4	7.9	7.9	8.0	8.0	8.0	8.0	8.0
Time lost due to missed appointments	0.3	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
'Employer time' (e.g. staff meetings)	6.8	6.8	5.1	1.4	1.4	1.3	1.3	1.3	1.3	1.3
Consulting with DSPs, etc. on behalf of the member	5.3	5.3	3.2	3.9	3.9	4.0	4.0	4.0	4.0	4.0
Other activities	1.3	1.3	0.0	0.1	0.1	0.0	0.0	0.0	0.0	0.0
Total	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0	40.0
Mileage Per Week (scaled to 40-hour week)										
Between member visits	210	210	150	441	441	27	27	27	27	27
Program Space, Equipment, and Supplies										
Percent of services delivered in an office setting	16%	16%	0%	0%	0%	0%	0%	0%	0%	0%
Square feet of program space per behavior support staff	73	73	73	45	45					
Operating cost per square foot for program space	\$1.26	\$1.26	\$1.26	\$1.86	\$1.86					
Capital equipment cost per full-time equivalent staff	\$2,836	\$2,836	\$3,500	\$5,009	\$5,009					
Average life (in years) of equipment purchased	5.5	5.5	5.5	6.0	6.0					
Technology cost per full-time equivalent staff	\$1,985	\$1,985	\$954	\$954	\$954					
Supplies cost per full-time equivalent staff	\$570	\$570	\$514	\$436	\$436	\$4,878	\$4,878	\$4,878	\$4,878	\$4,878

Therapies

		Unweighted Average		Median	Weighted Average (2013 Revenue)	
		With	Without		With	Without
		outliers	outliers		outliers	outliers
Responding providers	2					
Number of reported staff	2					
Direct Care Staff						
Average hourly wage		\$33.06	\$33.06	\$33.06	\$49.30	\$49.30
Avg. effective monthly health insurance cost for staff		\$500	\$500	\$500	\$500	\$500
Training hours - first year of employment		20	20	20	0	0
Training hours - subsequent years of employment		12	12	12	0	0
Supervision hours per week for bachelors'-level						
Staffing Pattern (scaled for a 40-hour workweek)						
Providing direct care		32.0	32.0	32.0	32.0	32.0
Participating in ISP meetings		2.0	2.0	2.0	2.0	2.0
Travel between members		2.0	2.0	2.0	2.0	2.0
Recordkeeping		2.0	2.0	2.0	2.0	2.0
Time lost due to missed appointments		1.0	1.0	1.0	1.0	1.0
'Employer time' (e.g. staff meetings)		1.0	1.0	1.0	1.0	1.0
Other activities		0.0	0.0	0.0	0.0	0.0
Total		40.0	40.0	40.0	40.0	40.0
Mileage Per Week (scaled to 40-hour week)						
Between member visits		80	80	80	80	80
Program Space, Equipment, and Supplies						
Percent of services delivered in an office setting		45%	45%	45%	0%	0%
Square feet of program space per behavior support staff		120	120	120	120	120
Operating cost per square foot for program space		\$15.00	\$15.00	\$15.00	\$15.00	\$15.00
Capital equipment cost per full-time equivalent staff		\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Average life (in years) of equipment purchased		3.0	3.0	3.0	3.0	3.0
Supplies cost per full-time equivalent staff		\$750	\$750	\$750	\$750	\$750